

Desk officer	Date	Project name
Lotta Granberg	2016-04-18	Time To Act Kabondo
Applicant organization	Partner Organization	Country
Friends of Kabondo	Vi-Agroforestry Karopa Integrated C.B.O.	Kenya
Project number	Support applied for	Recommended/approved grant
300007265	500 000	500 000
Project start date	Project end date	Project final report date
2016-05-01	2018-04-30	2018-07-30

Decision memo on grant for development project in South and East

Summary

SvEO - Friends of Kabondo will together with LEO - Karopa Integrated work to decrease the HIV-prevalence in Kabondo, Homa Bay in Kenya during 2016-2018. Homa Bay county has the highest HIV prevalence in Kenya and 27,4% of the population are HIV-positive. During two year will around 200 young people be trained to become leaders to promote an AIDS-free generation and avoid stigmatization. To achieve a sustainable program, will LEO be strengthened its capacity to be a relevant actor in the civil society.

Through behavioural change- and awareness programs, SvEO and LEO will prevent stigmatization of HIV/AIDS by training youths between 12 - 14 years in Kabondo. The programme is called "Time to Act Kabondo" and will be carried out together with other organisations in the area, e g Vi Agroforestry, who will support LEO by recruit local HIV/AIDS educators that will lead the six groups of young participants. Through regular meetings, young people from different areas and backgrounds will discuss and learn more about HIV/AIDS, gender equality and sexual issues. After one year there will be up to 60 newly graduated Time to Act Kabondo Ambassadors, who will be change leaders of an HIV/AIDS free generation in Kabondo. Their goal will be to fight stigmatization of HIV/AIDS and prevent young people from being infected.

The project will contribute to empower and strengthen LEO's role in the local civil society and an ambition is that other CSOs and NGOs will pay more attention and work with HIV/AIDS issues and be engage through networking with other organisations.

SvEO and LEO will start a process towards a behavioural change where the long-term goal is to have HIV/AIDS-free generation in Kabondo by 2030. The project will be monitored and verified by register, reports, interviews and visible attitude change to HIV and stigma in the society.

Forum Syd's objectives

Forum Syd finds that the project aims to contribute to the result model for Development Co-operation used by Forum Syd in the following:

Goals:

A.3 Increased administrative capacity

A.4 Increased networking/new forums

B.1 Changed attitudes/self-image

B.2 Increased capacity to claim rights/changed behaviour

Profile markers:

Gender: Principal

Forum Syd finds that the project has gender as main focus.

Target groups

Primary target group: Children & youth

Target group size women: 86

Target group size men: 86

Target group size total: 192

Secondary target group: Adults, Rural population

Target group size women: 860

Target group size men: 860

Target group size total: 1720

Forum Syd's assessment

Relation to other projects

SvEO Friends of Kabondo and LEO- Karopa Integrated have cooperated since 2011 and have carried out some small project together. In 2011 SvEO and LEO began to plan for this project. SvEO was at that time part of another Swedish organization, Föreningen Kisumu that was carrying out a project with number 300004970. Before that, Föreningen Kisumu has had development project funded by Forum Syd since 2008 (200803843, 300004483) that aimed to support a school project. During that cooperation the members from Föreningen Kisumu started to identify other problems in the area together with local people who were involved in the previous school-projects and they decided to form a new LEO and a new HIV-prevalence in the area. During a pre-study 300006982 that was carried out from May to November 2015 invited SvEO and LEO various stakeholders to an LFA-workshop that was held in July 2015. The workshop led to this application. SvEO was represented by three persons on a field visit at the same time as the workshop was held.

Relevance

The goals – overall, project goals and sub goals – contribute to Forum Syds result goal fields in several aspects. The project is in line with the CSO-strategy and Forum Syd's result model. The aim is to strengthen LEO to be a competent and relevant actor, who together with other organizations strives to build a sustainable project. The project is primarily focused on young people 12-14 years but also their parents and families are involved as a secondary target group. The project includes gender perspective and democratic principles. These principles need to be clarified in the goal and risk matrix.

The local ownership is clear and LEO has the main leadership to carry out the activities and the planning process has involved the target groups and relevant stakeholders. There has been an adequate research before the LFA-workshop and during the pre-study in order to focus the project on the right things. The roles between SvEO and LEO are clear, and SvEO describes the division of tasks, e g when reporting should be done, in the application. Anyhow it is not clear in the application when and where the group of 12-14 years old youths can take part and affect the content of the project. At the time for the application the participants in the group Time to Act Kabondo are still not identified. This identification is included in an activity in the beginning of the project.

Forum Syds profile issues are covered, as the project is focused on HIV/AIDS and gender issues. One part is dealing with sustainable use of natural resources and it's clear that SvEO and LEO also worked with these issues in previous collaboration. The issue is covered by sub-goal 2 that includes training on trees seeds and agro-forestry.

Risks are identified in the risk matrix. The goals describe expected changes and are deemed relevant for the project in terms of resources and time.

The previous conflict in conjunction with the election 2007 is described as a conflict among tribes that caused lots of trouble with forced displacement as a result. This affected the society and the ambition within the project is to eliminate the issue by mixing boys and girls in the same groups, and focus on individuals instead of the tribes they come from.

The description of the use of alcohol and narcotic drugs is briefly and a recommendation to SvEO is to investigate this use/miss use more deeply before the project starts, as they mention that this is a main cause for the spread of HIV/AIDS.

Forum Syd conclusion is that the project efforts are relevant for the context, the project is anchored within LEO and the ownership is clear. SvEO and LEO have identified the problem they will solve and will use methods that are effective. The analyses of the context, local actors and the problem are well defined and the goals are assessed as possible to achieve.

Effectiveness

The project goals are formulated so that the project will lead to expected change. The goals are together with the indicators possible to measure and are assessed as SMART. Indicators are both quantitative and qualitative. Baseline values were identified during the pre-study and there are some values that will be picked up in the beginning of the project

start. SvEO and LEO have planned for documentation and sources of verification and the sources are presented in the matrix. The three sub-goals will contribute to the fulfillment of the project goal. Sub-goal 1 needs to be adjusted to describe the change more clearly and sub-goal 1 also content a lot of activities, linked with a big budget post that must be specified. The context analyses assessed to be connected to the logic in the goal and risk matrix and the activities they will carry out and the methods they will use are adequate for achieving the expected result. It's clear how the goal achievement will be monitored and evaluated and there are activities planned in order to strengthen LEO's capacity to monitor the project. There will be different methods used to measure the results. There is a sustainability plan including a certification of the Time to Act Kabondo Ambassadors. They will spread the method to other organizations and areas. The ambition is to let the ambassadors inspire a critical new young generation to fight old way of thinking and acting different from now in order to decrease the number of HIV-affected people. They will also spread knowledge in nutrition issues and issues linked to sexuality.

Forum Syd finds that there is a logical chain, where planned activities will lead to expected result and chosen methods will be efficient to reach the goals.

Cost effectiveness

The budget is activity-based and shows the costs SvEO and LEO have planned for. The budget includes a budget post of 156 000 SEK, that links to sub-goal 1 and it is a large budget post that has to be specified. The planned budget deems appropriate and intends to meet costs for recruitment, creating methods for implementation, workshops etc. The budget post for sub-goal 3 includes mostly running costs for staff and office but includes also costs for capacity building for LEO in e.g leadership, reporting, accountability, record keeping, evaluation and financial literacy. The salaries for staff are based on local conditions and for the project implementation there will be five persons running the project at full time or part time basis. No Swedish experts are included but the experts that will support LEO to implement the project are from local NGOs. SvEO's budget post for Project administration also includes audit in Sweden.

SvEO and LEO have received funds for small specific project from different donors e.g The Swedish Society of Kenya in Nairobi to build Ecosan latrines at LEO's office in Othoro, Water for All (Atlas Copco) to protect a natural spring in Kabondo, a signed 5 year cooperation agreement with VI Agroforestry who has contributed to training and advice on agroforestry and will continue to do so and KARI - Kenya Agricultural and Research Institute, that funded the establishment of a tree nursery. The exchange rate for the budget is based on is set to 11,76 the first year and 11,41 the second year but it's unclear which currency that intends.

Forum Syd finds that the budget is realistic calculated and the project will be cost efficient.

The intervention is assessed as: Cost-effective

Sustainability

The project is expected to be sustainable over time and rights-based as it focuses on strengthening young people's capacity to achieve changes. The project is limited and strongly focused on the objective An AIDS-free generation and no stigma. The methods that will be used are also assessed as sustainable and rights-based because it contains six principles for development and to build capacity for social change work:

1. Participatory Training – learning from each other, the practice of peer to peer learning and all participants are equal and are seen as essential resources.

2. Political Empowerment – challenge unequal power structures and be conscious about our own role as citizens. The need to articulate a collective vision for the future.

3. Learning By Doing - Practice what you learn and learn from you practice. By focusing on practice in the trainings are participants able to develop, preserve and link together.

4. Public Action Learning - Act it out in public! Move beyond traditional classroom teaching and do concrete actions in public with real audience and authorities, using the "Act Reflect Apply" method.

5. Innovation, Creativity and Social Imagination - in order to break the norms and rethink social change!

6. Relevant and Applicable - Apply what you learned and add value! The training must fit the context of the participants, the country program, the partnership agreements and/or internal organizational requirements. The gained skills and knowledge through training, has to be linked to the context where the participants come from and give value to the organization they come from.

The work will be in cooperation with Action AIDS Global Platform and they will use a tailor-made method in the program, with the aim to prevent young people to become infected in HIV and increased awareness and changed attitudes to the disease and people who are affected by the infection. Except from the young ambassadors training, they will also educate trainer of trainers.

LEO needs to develop skills in proposal writing, it's part of sub-goal 3, to increase the ability to apply for funds from diversified sources in the future. For the moment is LEO dependent on funds from SvEOs. LEO will develop and deepen the on-going networking with other organizations to increase the effect of implemented activities. The main purpose of the project is to equip and empower young people so they can protect themselves from getting infected and to change their attitude to HIV/AIDS, equality, nutrition and sexual issues. The young ambassadors and LEO are also expected to act role models for others and support other organisations to spread the method.

The likelihood to reach the goal to decrease numbers of infected persons and create changes in attitudes by using the stated methods is deemed adequate. The gender analysis is acceptable in the application but needs to be clarified in sub-goal 1. SvEO describes, through information from LEO, the gender situation in terms of lack of female representation in for instance; decision making at different levels, at school, in job opportunities, domestic violence e t c and that inequality is one of the causes to the HIV/AIDS infection spread. SvEO's and LEO's intention is to work with mixed groups of girls and boys, treat them equal and give them the same opportunities and SvEO thinks that this working method will generate knowledge in gender inequality and increase the equality between girls and boys. To be able to do that, it's necessary to have a clear baseline in that issue. Girls and boys need to know how they can see what gender

inequality means and be aware of what gender inequality is, in order to be able to do something about it.

The qualitative indicator nr 11 in the goal- and risk matrix mentions that increased equality between boys and girls will be measured but there are no baseline values linked to that. It should be added to the matrix, if the change shall be measurable.

In addition to the duty bearers who were present at the workshop during the pre-study, SvEO and LEO paid a visit to the Homa Bay county Ministry of Health who is the main duty bearer in Kabondo. SvEO, LEO and the Ministry of Health agreed to write a Memorandum of Understanding once the project is up and running. SvEO refers to sub-goal 3, when it comes to advocacy and cooperation with duty-bearers but it's not clear in the goal- and risk matrix how this will be addressed, so it needs to be adjusted.

The partnership and division of roles between SvEO and LEO is established and networking organisations have taken part in the planning process and have contributed to the context analysis.

Forum Syds conclusion is that the project goals are achievable and the project implementation will lead to sustainable effects for the target groups.

Planned effects are likely to be: Sustainable with condition

Swedish partner's added value

SvEO and LEO have cooperated as organisations since 2012 and before that in another constellation. SvEO is assessed to contribute to the implementation of the project by their knowledge in project planning processes and will share their long experience from working in non-profit democratic grass-root organisations with established democratic system and values. They have professional skills in monitoring and evaluation. SvEO works closely together with LEO and the application is a result of that cooperation. The ownership is LEO's, and SvEO supports LEO in all necessary issues. Both organisations have good preconditions to the project realization and they are aware of capacity gaps, especially in LEO, that have to be improved.

Coordination

For the moment are there no other donors.

Feasibility

SvEO and LEO are deemed to have the capacity to implement the project. Due to previous cooperation work in development issues the organizations have gained experiences in project planning, implementing and reporting. The project is anchored in some target groups and some of the stakeholders. A research was done through a pre-study to investigate strengths and weaknesses, risks and resistance and to analyse the actual situation. The analysis in the application covers the context, local actors and the problem that has to be solved. The partnership is established and roles and expectations are discussed. The risks are identified in the matrix and risk management describes how to handle the risks that may appears.

To be able to carry out the project in a proper way have SvEO and LEO identified what kind of capacity building LEO needs. This capacity building is part of sub-goal 3 and SvEO will monitor the progress to see that improvements are done. They will employ qualified staff to run the project. To carry out the Time to Act-program they will be supported by Vi Agroforestry and Action Aid will train the trainers. LEO will be trained in leadership, reporting, accountability, record keeping, evaluation and financial literacy to meet the increased demands to handle the project administration.

Forum Syd's conclusion is that the project is feasible, the identified risks can be managed and SvEO and LEO have the capacity to implement and report the results from the project.

Forum Syd's risk management

Forum Syd finds that both SvEO's and LEO's capacities to implement the intervention are satisfactory. SvEO is an experienced organization and has competence in project planning and reporting and has carried out several projects. SvEO and LEO can manage the risks of e.g corruption. Forum Syd's conclusion is that risks and risk management, connected to the identified problem areas they are going to work with, are that SvEO's and LEOs capacity and partnership is of such a level that they don't put a threat to project implementation. The requested adjustments and complements in the goal and risk matrix will decline the risks even more.

Recommendation

A recommendation to SvEO is to process the monitoring and evaluation plan even more in order to clarify when, how and to whom LEO is doing the reporting. LEO will get capacity building in the beginning of the project and to set up a plan for reporting and follow up, will strengthen their ability to report.

Decision

The application is assessed as relevant as the aim is to empower young people and give those tools to be aware of and fight HIV/AIDS and contribute to a decreased number of infected people. The project will also decrease the stigmatisation of people living with HIV/AIDS.

Decision: Granted with condition(s)

Conditions:

- Valid cooperation agreement(s) between the Swedish organization and local partner(s) specifying the division of responsibilities between the parties shall be submitted to Forum Syd no later than six months after decision of approval.
- The organization should submit an updated goal and risk matrix prior to signing of project agreement with Forum Syd.

The requested adjustments refer the following issues in the goal and risk matrix:

- Clarify gender goal in the matrix, in the project goal, and specify how the intervention will lead to increased equality between girls and boys
 - Add a value in the baseline for the equality situation at project start and develop qualitative indicator nr 11
 - Clarify democracy in sub-goal 3 and formulate how the democracy will increase
 - Add in sub-goal 3 how the work with advocacy towards duty bearers will be done and what the expected result is
- These additions should be submitted to Forum Syd before agreement signing.

Attachments

1. BUDGET (Annex B in agreement)
2. GOAL AND RISK MATRIX (Annex C in agreement)